Client Presentation | Q1 2020



Our Industry Is Evolving to Encompass Sustainable Energy

Quest Offshore's Evolution – Decades of Empowering Our Clients with Clarity, Insight and Vision.

Twenty-years of expertise in predictive analytics, technical market analysis and the

Twenty-years of expertise in predictive analytics, technical market analysis and the development of offshore floating projects provides us with the means and the network to offer critical insight on the Offshore Wind industry going forward.





Who We Are

About Us

Expert knowledge of the entire Energy Value Chain. Quest has decades of experience empowering our clients with Clarity, Insight and Vision.

Mission

We actively develop strategic relationships with management teams of prospective clients initiating with major power developers and leading designers to tier-one and tier-two global supply chain companies and across the financial sector.

Market Focus

Quest provides strategic advisory and consulting to end-clients within the Energy and Financial sectors.

Quest serves the entire global supply chain for offshore wind and possesses expert knowledge across multiple focused technical areas.

Products and Subscription Services

Quest Offshore Wind Turbine Index - QOWTI analyzes key economics indicators and provides an overview of supply chain opportunities by segment plus benchmarking of key metrics and CapEx trends

Q Vision - Robust Suite of Data Analytics and Market Analysis

Project Data - the Offshore Turbine Locator details sales opportunities, timelines and key project specifics in Excel

Consulting - Supporting clients with strategic data-driven decisions. Primary research, project benchmarking, CapEx & LCoE modeling and supply chain analysis



About Q Vision

Q Vision provides instant access to real-time data for the world's Fixed and Floating wind energy projects. Driven from Q FWE's proprietary database, these *Microsoft Power BI* tools allow for dynamic analysis of relationships across Markets and Technologies, and an enhanced understanding of project Economics. Q FWE's **Predictive Analytics** and **Market Expertise** enable clients to see the consequence of change led from this rapidly accelerating market. Q FWE's **Subscription Products** provide timely and actionable strategic market information.

What We Do

Q FWE's predictive analytics enable our customer's ability to drive strategic, data driven decisions.

Q FWE's service offering includes Q Vision, Q FWEconomics Calculator, Q FWE Consulting and Q FWE's Data Subscriptions Service.



Q FWE's market expertise and strategic insight provides clarity for client's critical decision points.

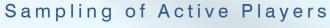
Q FWE's proprietary 'Deep Data' and dynamic client user-interface Q Vision are powerful tools to analyze future market conditions and actively monitor the global supply chain for Floating wind energy.



Offshore Wind Developers/Owners

Key Supply Chain Participants

Entrance of Leading Players from Oil & Gas Sector





















































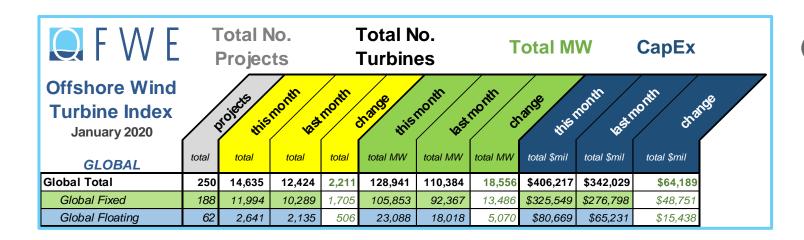








Quest Offshore Wind Turbine Index - January 2020



Quest Offshore Wind Turbine Index (QOWTI) analyzes key Economic Indicators and provides an overview of Supply Chain opportunities by segment.

27
Data Attributes

2,430Total Values

4

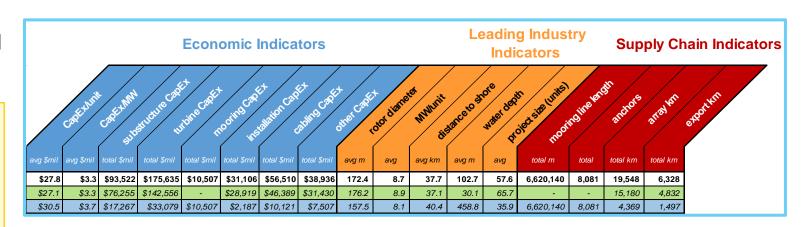
egions

24
Countries

QOWTI spots important Leading Indicators such as average rotor diameter, average distance to shore, average MW per unit, and benchmarking of key metrics.

What are my supply chain opportunities?

- 14,635 turbines to be selected
- · 8.8 million meters of mooring cable to be awarded
- 1,328 floaters without a firm design type selected
- 8,081 anchor types to design & manufacture
- 23,917 km array cables
- 7,787 km export cables



Source: Q FWE (QOWTI)



QOWTI - Identifies Supply Chain Opportunities by Segment

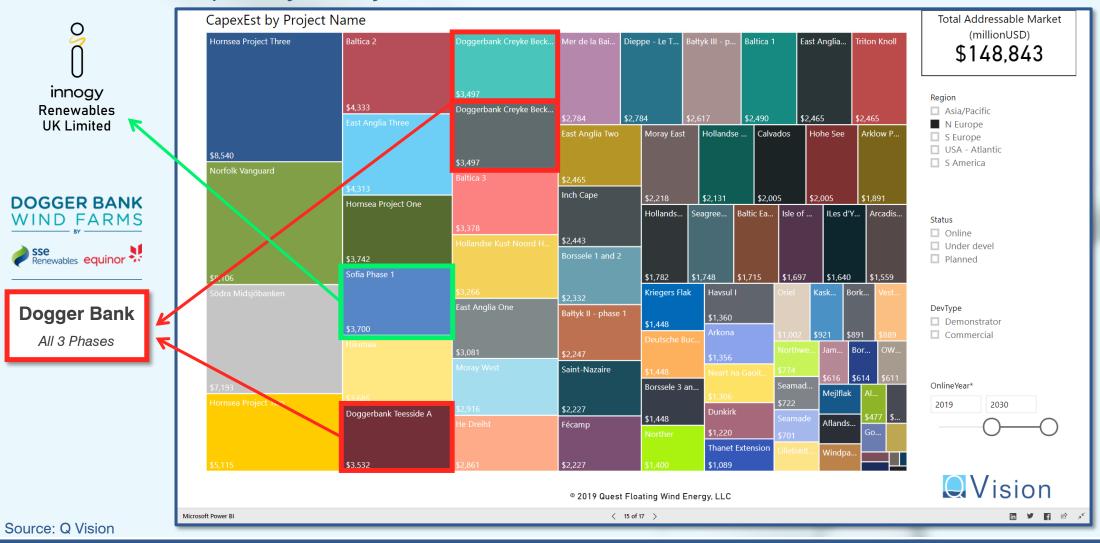
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Fixed Offshore Wind Activity by Project in CapEx

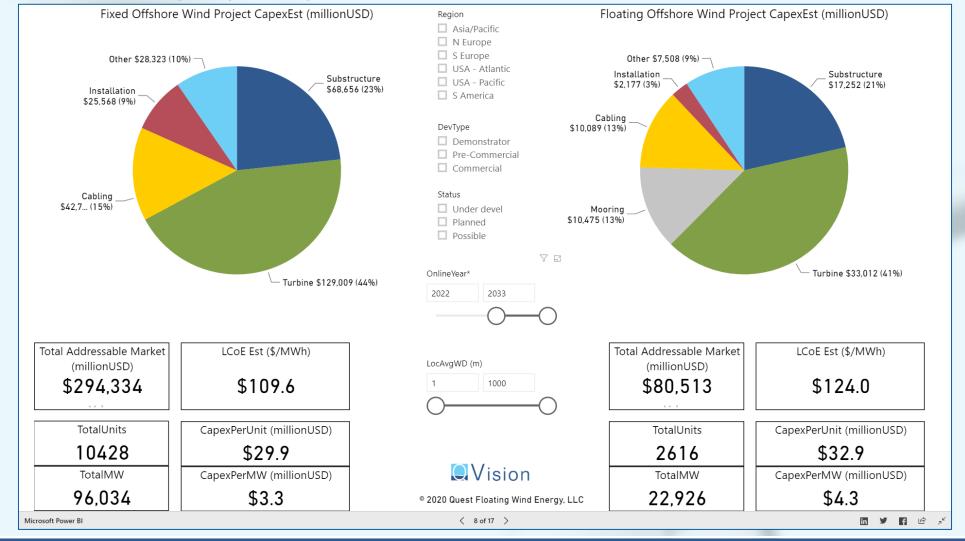
North Europe by Project Size



Offshore Wind Project CapEx - Outlook to 2033



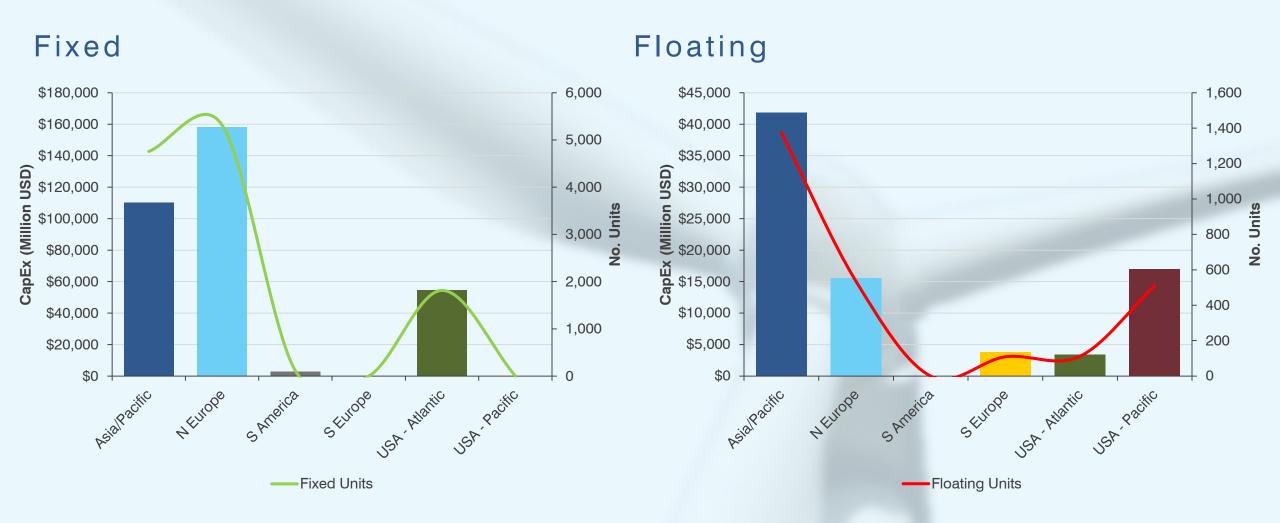
Fixed and Floating by Segment



Source: Q FWE Power BI

Offshore Wind Project CapEx - Outlook to 2033

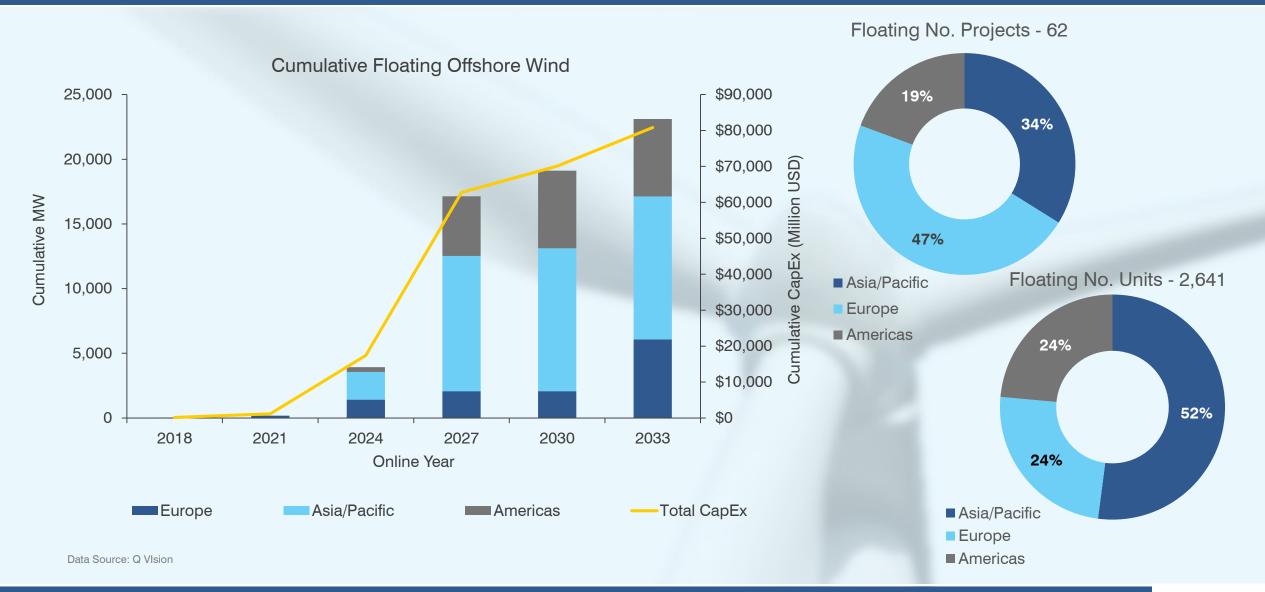




Source: Q FWE Power BI



Cumulative Floating Offshore Wind

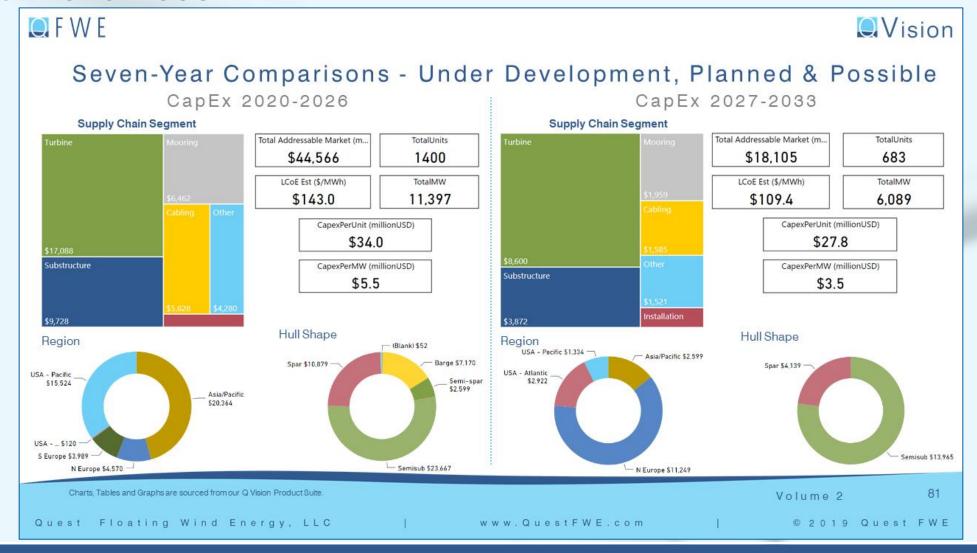




Floating Wind Total Addressable Market in CapEx



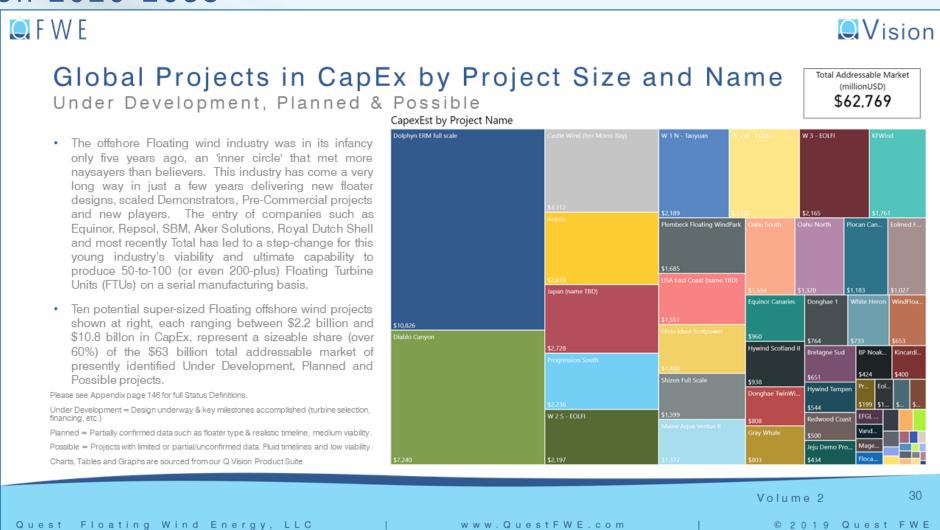
Forecast 2020-2033



Highlights of Key Floating Project Opportunities



By Region 2020-2033



Vision - Robust Analytics and Market Analysis

Q Vision is our proprietary Business Analytics' tool delivering real-time data and analysis giving you a competitive advantage to win Fixed and Floating Offshore Wind Energy projects. This Microsoft Power BI tool allows for dynamic analysis of relationships across markets and technologies; robust benchmarking as well as an enhanced understanding of project economics including LCoE. Our Subscription Products provide timely and actionable, strategic market information. The Q Vision database subscription includes an Excel data download containing

CapEx / LCoE Analyze the Total Addressable Market in CapEx by segment including LCoE across projects.

Project Economics

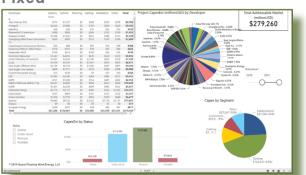
Fixed

Promotional Price!

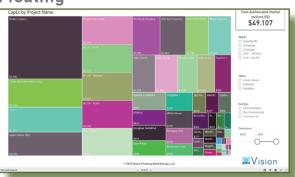
\$4,995
yearly subscription

Please call +1 (832) 862-3390 for subscription licensing

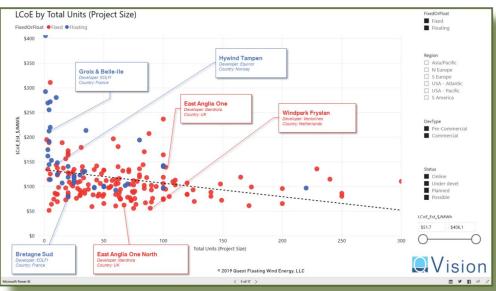
options











An example of Quest's *LCoE Modeling* capabilities are illustrated in this scatter plot chart for 160 Fixed and 43 Floating Wind Projects.

This Power BI scatter plot chart and regression analysis demonstrate modeled LCoE values allowing comparisons between projects already built and those planned in the future.

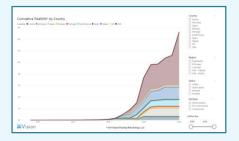
Also shown are the relationships between select pre-commercial and commercial projects.



Vision - Robust Analytics and Market Analysis

Offshore Turbine Locator

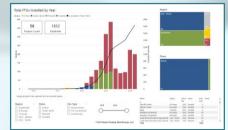
The report highlights Fixed and Floating offshore wind projects by total MW bubble size on a world map, cumulative total MW to 2030 and beyond, and cumulative Total MW by country, with the backing data on page 4. Each page has filters for Status, Region and Development Type.





A roundup of the known universe of Under Development, Planned and Possible Fixed and Floating wind projects, totaling the number of Turbine units in each project. Very handy for getting a quick overview of the potential future market for turbines, floaters, cables, installation and O&M activities. Includes backing data in MS Excel.









Q FWE Consulting Advisory

Supporting Clients with Strategic Data-Driven Decisions

Representative Projects





BLACKARCH

Investment Bank



M&A Advisory and Due Diligence Support to

J.F. Lehman & Company during their Exclusive Rights period

SIMMONS & COMPANY

Investment Bank

Sumitomo Corporation

Industrial Conglomerate

M&A Advisory Target identification and scoping study of specialty Brazilian machine shops in support of their steel tubulars business.

Composites Study -Technology Applications Strategy

Client Directed Inquiries Supply Chain Analysis Primary Research M&A Advisory

Q FWE delivers highly focused market intelligence tools, products and services to the entirety of the Renewables Supply Chain related to Offshore (Fixed and Floating) wind.

- Project benchmarking, CapEx & LCoE modeling
- Expert and technical market analysis utilizing a bottoms-up / top-down approach
- > Rigorous quantitative and qualitative research
- M&A advisory and market evaluation
- Actively develop and assist clients in sourcing niche financing alternatives
- > Market reviews, sizing and demand modeling
- First source referencing (Market/Client/Customer)

RANGER OFFSHORE Marine and Subsea Construction and Support Service

International Oilfield Services Company

Due diligence to support Refinancing for the Acquisition of DSV's from Technip





Super Majors

Business Advisory for Procurement Strategy Benchmarking Analysis across SURF and Development of Marine Construction Costing Model

LLDG exploration

Independent Oil & Gas Operator

Supported

Blackstone

in a Benchmarking and Costing exercise in their phased funding of Beacon Offshore Energy

ExonMobil

Energy lives here

Super Major

Benchmarking study and market review on the adaption rate of new subsea technology applications amongst their peers.

Q Vision Methodology - Bottom Up Approach



Our Proprietary CapEx/LCoE Model Building Blocks

High-Level Online Year Life Time Lat/Long **Project Details** Possible Commercial Location/Sea Viability Indicators Shore connect Planned Shore distance Probability Indicators Shore base UnderDev. Phases Technology Budget Consent √ Turbine Bidding ✓ Grid Conn/ Substructure 2 Pre-Constructist Contract Finance Mooring 3 Construction Strike/CfD/ Cabling Assembly Installation 5 Commission'q Installation Fin. Close √ Online Decomm'd Project cost 7 LCoE Supply Chain **Supply Chain** 1 Turbine 2 Substructur 3 Mooring 4 Cabling / Gri 5 Installation **Segment Analysis** Reported/PSR/Spec Export Cables Export Qty Hull shape Mooring type Substructure Qty # Columns M Designer Reported/PSR/Spec. VoltageKV Turbine Qty Wind speed Capacity Factor SubStr. material Steel/Concrete # M Lines AC/DC Mooring Qty SubStr. weight Steel/Concr./Ballast M Contractor Reported/PSR/Spec. Cabling Qty Rotor Dia # Blades Length Hub height Des. Water Depth Cores / Dia FTU Assembly Yard/Location FTU height Array Cables Array Qty Trans. piece Water Depth Line type A Chain/Steel/Rope FTU Towing Nacelle weight Direct drive Y/N VoltageKV T. Installation AC / DC Shore distance Min. Oper. Depth Make A FTU Installation Oper. Draft Line length A Dynamic connects/N Critical path overrun Certif. body Line dia A # of Buoyancy Shore distance Influences Installation Fl. Installation Line type B Chain/Steel/Rope Lazy S length Type select, opens dataset Make B Array length Influences economics Substations Onshore Qty Y/N Line length B # Flotation Offshore Qty Float Y/N Capacity PSR = Preferred Supplier Relationship S Installation Anchor point Type / Size / Weight Connectors Ballast / Deadw Source: Q FWE Power BI



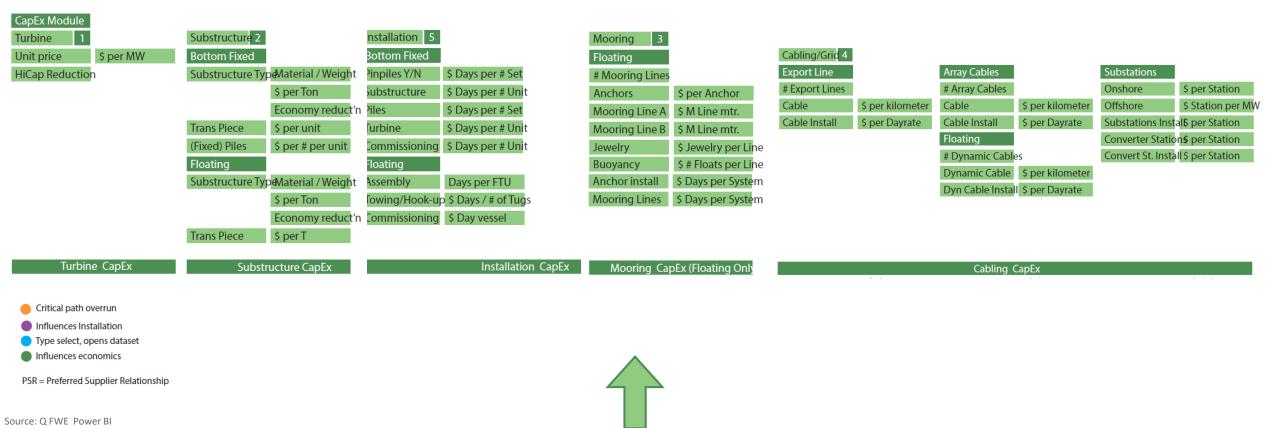
M Installation

Q Vision Methodology - Bottom Up Approach



Our Proprietary CapEx/LCoE Model Building Blocks (Continued)

Cost Model Metrics and Key Inputs

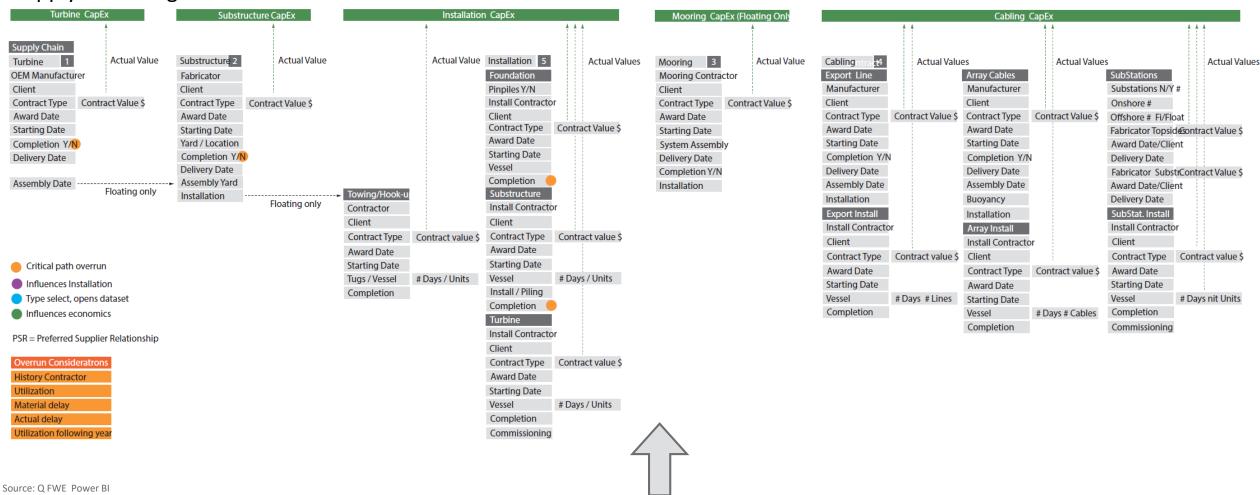


Q Vision Methodology - Bottom Up Approach



Our Proprietary CapEx/LCoE Model Building Blocks (Continued)

Supply Chain Segmentation





Contact Us

Quest Floating Wind Energy, LLC
Houston | Amsterdam | Rio de Janeiro | New York

Paul Hillegeist, President and Director Paul.Hillegeist@QuestFWE.com +1 832 862 3390 Erik Rijkers, Director - Market Development & Strategy
Erik.Rijkers@QuestFWE.com
+31 6 53350555

77 Sugar Creek Center Blvd. | Suite 310 | Sugar Land | Texas | 77478 | U.S.A.



Quest Floating Wind Energy

a Quest Offshore Resources company